

The Director of Central Intelligence

Washington, D.C. 20505

12 May 1977

Dear Vince:

I have just received your compendium of memoranda. I am sorry that I can't possibly do them justice. There's more reading material than I can attempt to absorb on top of the mandatory daily workload.

On Memo #1, I understand your professional commitment, though I really don't see that as a complete obstacle.

On Memo #2, your politics, your professed lack of diplomacy, and your reservations on the President are understandable and acceptable. Your reservations on me are particularly well taken. I appreciate them.

I know that my providing more complete answers to the press and releasing unclassified versions of our work are, and will be, controversial. I have a strong personal conviction that these are not only necessary steps, but quite proper ones in an American intelligence operation.

Davis

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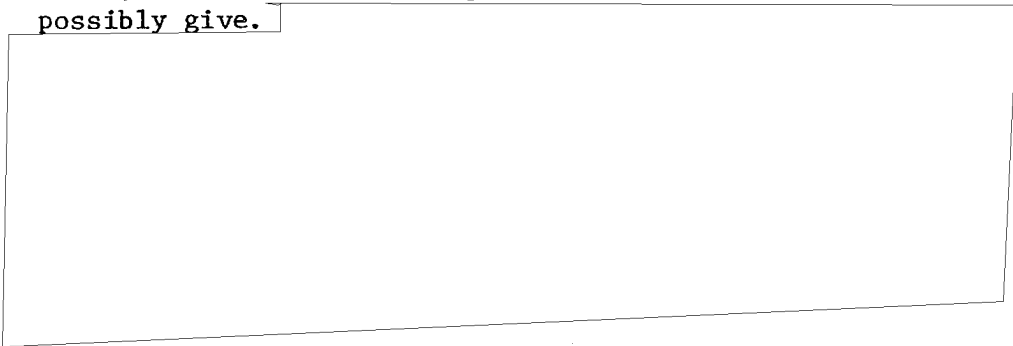
Your criticisms of my "bull in the china shop" strategy are very well taken. I do have a strong conviction and intuition that some very positive measures are needed here quickly:

- (1) setting a new tone of sensitivity to the ethical issues;
- (2) reorienting the entire intelligence apparatus of the country from a series of independent fiefdoms to a coordinated effort.

On Memo #3, while I certainly don't profess to understand academia, I do despair when Vince Davises and others who know that the current wave of anti-CIA McCarthyism is wrong, will not stand up and be counted. I disagree strongly that nothing can be done to change this. I disagree strongly that if a few people like yourself do stand up, that some impact cannot be made. In my view, the academic community has demonstrated irresponsible lack of leadership in the last decade. The leaders have been sheep. By the same token, if a few good leaders would stand up now, the rest of the silly sheep would follow, even in a new pro-CIA direction. The academic community needs spine, not more shirking. Specifically, I would be ashamed to accept studies who would not apply to the Patterson School just because you had been to the CIA; ashamed to ask distinguished faculty to lecture at the Patterson School if they might decline because you had been to the CIA; ashamed to be the least concerned about those who would not invite you to lecture or not grant you funds if you had been at the CIA. Where in the world does one stand up and be counted in life if we are going to kowtow to people of such narrow and unopen attitudes. Is this the kind of outlook that academia stands for today in the United States? If so, I despair for our future.

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On Memo #4, I can only say that your proposal has lots of appeal, but the terms are simply too high. I do have a very genuine desire to increase understanding and participation with academia. There is some limit on the price I can afford to pay, however, in terms of my own personal involvement and commitment to this important, but subsidiary objective. Your terms, I believe, would require more of me than I can possibly give.



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Beyond all that, Vince, I am not persuaded that a program such as you describe cannot be achieved under CIA auspices. I am going to try, I will probably fail as you would likely predict, but I will have a go at it.

I look forward to seeing you on May 23rd. I think it would be best if we plan on your two-week's active duty training only. From there on, I hope I can call on you for advice and consultation as a friend, and possibly an occasional short-term consultant arrangement.

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Many thanks for your forthrightness and all
the time you've taken on this project.

Yours,

A handwritten signature in dark ink, appearing to be 'Stansfield Turner', written in a cursive style.

STANSFIELD TURNER
Director

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